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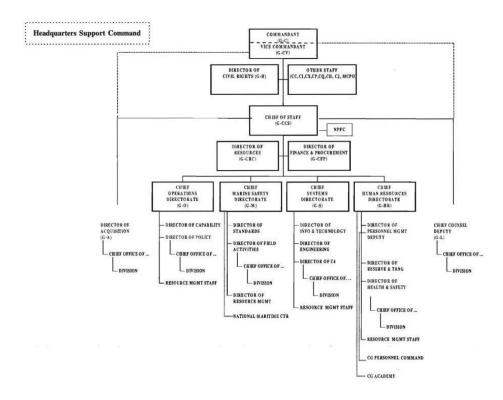
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### U.S. Coast Guard

# **Organizational, Administrative & Mission History**



### **General Overviews, Organizational & Mission History**

- <u>"Forerunners of The Cutter Fleet"</u> an article by RADM Stephen H. Evans, USCG (Ret.), circa 1962. An important article that explores the justification for and successful use of "Custom House boats" to secure the revenue prior to Alexander Hamilton's establishment in 1790 of what became the Revenue Cutter Service and ultimately the Coast Guard.
- Coast Guard Organizational History: A Timeline
- Coast Guard Organizational Charts, 1790-1989
- Coast Guard Organization Manuals (CG-229): <u>1968</u>; <u>1970</u>; <u>1974-1978</u>; (COMDINST 5400.7C): <u>1981-1982</u>; <u>1985</u>; <u>1989-1992</u>
- Headquarters Organization Manuals: 1967; 1971 (w/ Amendments);1996-2001
- "Our History of Reorganization"; a Power-Point historical overview, 2008.
- Coast Guard Regulations (later CG-300 & COMDTINST M5000.3A): 1916; 1923; 1940; 1955 &1985.
- Coast Guard Reorganization, 1934 (Article by Commandant Harry Hamlet)
- <u>Coast Guard Headquarters Organization, 1957 (including an organizational chart</u> & a history of <u>Coast Guard Headquarters</u>.



- Missions: A Historical Timeline
- Major Policy Changes & Historical Events that Influenced the Missions of the Coast Guard and its Predecessor Service.
- Coast Guard Districts: An Overview

# Articles, Official Documents, Reports, Regulations, Organizational Charts & Manuals

1883:

• Reports in Regard to the Transfer of the Bureaus and Divisions of the Merchant [sic-Revenue] Marine in the <u>Treasury Department to the Navy Department</u> (Washington, GPO, 1883); including the Report of the Chief of Revenue-Marine Division, 27 January 1883.

1912:

Economy and Efficiency in the Government Service: Message of the President of the United States Transmitting
Reports of the Commission on Economy and Efficiency: Revenue-Cutter Service, Document No. 670
(Washington, DC: USGPO, 4 April 1912). The document from President William Howard Taft regarding the
Revenue Cutter Service that led directly to the creation of the U.S. Coast Guard in 1915.

1913:

- "Functions, Duties, and Organization of the United States Revenue-Cutter Service," as printed in the service's Fiscal Year 1913 Annual Report, pp. 67-83. This report gives a detailed overview of the service's history up until 1913, its organizational structure, its missions or "duties", a complete breakdown of the RCS's personnel, and a detailed description of each cutter that was in commission at the time of the report.
- A Bill: To Create the Coast Guard By Combining Therein The Existing Life-Saving Service and Revenue-Cutter Service, May 26, 1913.

1915:

• General Order No. 1: the official order that created the Coast Guard on 28 January 1915.

1916:

• Coast Guard Regulations, 1916.

1919:

 <u>United States Coast Guard 1919</u>: An official illustrated publication that provides an overview of the Coast Guard in 1919.

1920:

• <u>"Transfer of the Coast Guard to the Navy"</u>: Congressional Hearings, 66th Congress, May, 1920 (courtesy of Google Books).

1923:

• Coast Guard Regulations, 1923 (with General Orders & Amendments to 1927).



• "New Office and New Divisions Created by Re-organization" & "Major Headquarters Organization Changes," as published in Commandant's Bulletin, 41-80 (1980), p. 5.

1981:

The Coast Guard Organization Manual, Commandant Instruction M5400.7; (old CG-229), 23 March 1981 (with updates to 1982).

1985:

- The Coast Guard Organizational Manual, Commandant Instruction M5400.7B, 28 August 1985, with amendments.
- Coast Guard Regulations, 1985, Commandant Instruction M5000.3A, 4 March 1985.

1987:

Realignment 1987: The New Structure and How We Got There," a Commandant's Bulletin article (#13-87, 26 June 1987, pp. 34-45) on the development of new support and management functions by RADM Marshall E. Gilbert, then-Chief, Coast Guard Office of Research and Development and the officer in charge of the 1986 Field Realignment Study. The article also includes histories of the 3rd and 12th districts which were abolished under the 1987 reorganization.

1989:

<u>The Coast Guard Organization Manual: Missions, Structures, Functions, Relationships</u>, Commandant Instruction M5400.7, 4 August 1989; with updates COMDTNOTE 5400 dated 21 May 1990, 7 December 1990 & 20 December 1991.

1995:

A National Plan for Streamlining the United States Coast Guard, circa 1995.

1996:

• <u>Functional Statements for Streamlined Headquarters Organization</u>, 15 March 1996; (from Chief, Streamlining Implementation Team; updated as per request of the Chief of Staff through G-CQM, 10 January 2001).

2001

• <u>"Establishing a New Normalcy":</u> Activities Baltimore, Before and After 11 September 2001; The Recollections of Captain Roger B. Peoples, U.S. Coast Guard (Ret.) Commanding Officer, Activities Baltimore. An important oral history that explained the introduction and subsequent development of the "Sector" organization.

2008:

• "Modernization: Restructuring our Organizational DNA for Sustainable 21st Century Mission Execution" illustrated graphic.

2008:

• "Realignment: The Proposed Organization For the 21st Century"; illustrated organizational chart.

### **Predecessor Agencies**

Organization and Methods of the United States Life-Saving Service, (a paper "read before the Committee on Life-Saving Systems and Devices, International Marine Conference, November 22, 1889" by Sumner I. Kimball, General

- Superintendent of the Service, and published on 5 January 1894 "for the information of officers and employees of the Service and others interested." Washington: GPO, 1894).
- <u>The United States Lighthouse Service: 1915.</u> This report report gives an overview of the service's history up until 1915, its organizational structure, its missions (or "duties"), budget, a breakdown of the Lighthouse Service's personnel, and a description of the equipment and stations used by the service.

### **DHS Formation**

- Admiral Thad Allen's 2008 speech to the DHS Fellows Program in which he discusses the formation and early history of DHS.
- The Coast Guard's Assignment to the Department of Homeland Security: Entering Uncharted Waters or Just a Course Correction?; An essay by LCDR D. C. Baldinelli, 9 December 2002

## **Deployable Assets**

 Rear Admiral Thomas F. Atkin's Oral History: RADM Atkin was the first operational commander of the Deployable Operations Group.

#### **Miscellaneous**

A History of Coast Guard Intelligence / Investigative Service